

# **HUMAN RESOURCES COMMITTEE CHARTER**

### **PURPOSE AND AUTHORITY**

The purpose of the Human Resources Committee is to discharge the Board of Director's duties and responsibilities relating to compensation of the Corporation's senior managers and non-employee Directors and oversee the Corporation's succession planning and management development activities.

The Committee shall have the authority in its sole discretion to retain and terminate such compensation consultants, legal counsel and other advisors as the Committee may deem appropriate to assist it in carrying out the Committee's responsibilities. The Committee shall have the sole authority to approve related fees and retention terms and the Corporation shall pay the costs of any such consultant, counsel or advisor retained by the Committee.

The Committee shall have the authority to conduct investigations into any matters within the Committee's responsibilities and, in doing so, have full access to the Corporation's records and employees.

The Committee shall have the authority to form and delegate any of its responsibilities to subcommittees as the Committee may deem appropriate in its sole discretion consistent with applicable stock exchange listing standards and applicable legal requirements.

## **COMPOSITION AND QUALIFICATIONS**

The Committee shall have at least three members and shall consist solely of independent Directors, as affirmatively determined by the Board of Directors, consistent with applicable stock exchange listing standards and the Corporation's Corporate Governance Guidelines. Members shall also qualify as "non-employee directors" for purposes of Rule 16b-3 under the Securities Exchange Act of 1934, as amended. The members of the Committee shall be appointed by the Board, on the recommendation of the Corporate Governance and Policy Committee, and may be replaced by the Board.

#### **M**EETINGS

The Committee shall meet at least four times each year or more frequently as circumstances dictate.

#### RESPONSIBILITIES AND DUTIES

The Committee shall:

- In consultation with management, establish the Corporation's general compensation philosophy and
  oversee the development and implementation of executive compensation programs and related policies.
  In undertaking these responsibilities, the Committee shall take into account factors it deems appropriate
  from time to time, including the Corporation's business strategy and competitive market trends, as well
  as the views of the Corporation's shareholders.
- 2. Annually review and approve corporate goals and objectives relevant to compensation of the Chief Executive Officer. Evaluate the CEO's performance in light of those goals and objectives, and based on this evaluation, recommend to the Board the CEO's compensation, including salary, bonus and short-term and

long-term equity and non-equity incentive compensation. In recommending the long-term incentive component of the CEO's compensation, the Committee shall consider the Corporation's performance and relative shareholder return, the value of similar incentive awards to CEOs at comparable companies and the awards given to the CEO in prior years. The CEO may not be present during voting or deliberations on his or her compensation.

- 3. Review and approve salary, bonus, short-term and long-term equity and non-equity incentive compensation and other applicable compensation and benefit plans and programs for selected senior managers, including all Section 16 officers, as well as material changes to such plans and programs, in each case as deemed appropriate by the Committee. In addition, the Committee shall oversee any recommended compensation actions for selected senior managers, including all Section 16 officers, which may include salary, bonus and equity and non-equity incentive compensation.
- 4. Periodically review the terms of any "clawback" or similar policy or agreement that allows the Corporation to cancel or recoup incentive compensation from an employee and, to the extent necessary, make the determinations required to be made under any such policy or agreement.
- 5. Review annually the impact of the Corporation's executive compensation policies and practices and the performance metrics underlying those compensation programs on the Corporation's risk profile.
- 6. Be directly responsible for overseeing the work of any compensation consultant, legal counsel or other advisor retained by the Committee. Before selecting a consultant, counsel or advisor, the Committee shall consider such factors (including independence factors) as may be required by applicable law and stock exchange listing standards.
- 7. Approve and oversee the stock ownership guidelines applicable to the Corporation's senior managers.
- 8. Periodically review and recommend to the Board the compensation and benefits for non-employee Directors.
- 9. Review and discuss with management the Corporation's disclosures in the "Compensation Discussion and Analysis" section of applicable regulatory filings by the Corporation and determine whether to recommend to the Board that such disclosure be included in the applicable filing.
- 10. Prepare the report of the Compensation Committee to shareholders required by the rules of the Securities and Exchange Commission to be included in the Corporation's annual proxy statement or annual report on Form 10-K.
- 11. Oversee the Corporation's strategies, initiatives and programs related to human capital management, including with respect to equal employment opportunity, talent acquisition, retention and development, employee engagement, pay equity and corporate culture.
- 12. Oversee the evaluation of selected senior managers, including all Section 16 officers, and the Corporation's succession planning process, including succession planning for the position of CEO and selected senior managers.

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- 13. Oversee actions related to shareholder votes on executive compensation matters, including advisory votes on executive compensation and the frequency of such votes, incentive and other executive compensation plans and amendments to such plans, and relevant shareholder proxy proposals.
- 14. Review and reassess the adequacy of this Charter annually and recommend any proposed changes to the Board for approval.
- 15. Evaluate annually the processes, activities and effectiveness of the Committee, including the composition, expertise, and availability of the Committee members.
- 16. Report to the Board with respect to the Committee's activities as promptly as practicable following each meeting of the Committee.
- 17. Assume such other duties and responsibilities as the Board may from time to time delegate.

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